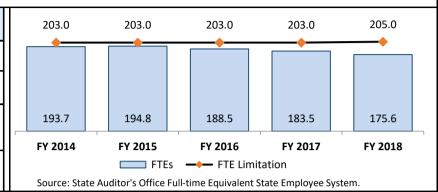
## 307 - Secretary of State

Workforce Summary Document prepared by the State Auditor's Office. Based on information **self-reported** by the agency, the following items are noteworthy.

#### Full-Time Equivalent (FTE) Employees

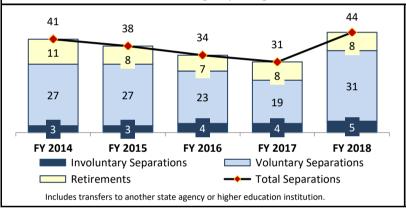
The agency's full-time equivalent (FTE) employee limitation increased by 1.0 percent to 205.0 FTEs in fiscal year 2018 compared to fiscal year 2017. Compared to fiscal year 2014, the agency had a decrease of 18.1 (9.3 percent) in the total number of FTEs.

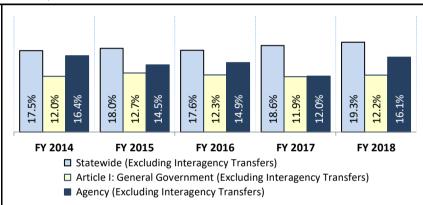
FTEs Below/Above FTE Limitation									
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018				
FTE Limitation	203.0	203.0	203.0	203.0	205.0				
Number Below or Above Limitation	-9.3	-8.2	-14.5	-19.5	-29.4				
Percent Above or Below Limitation	-4.6%	-4.0%	-7.1%	-9.6%	-14.3%				



### **Employee Turnover** <sup>a</sup>

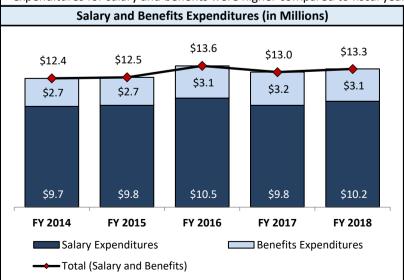
Excluding interagency transfers, the turnover rate within the agency (16.1 percent) was lower than the statewide turnover rate (19.3 percent) and higher than the turnover rate of Article I agencies (12.2 percent) during fiscal year 2018. The fiscal year 2018 agency turnover rate including employees who transferred to another state agency or higher education institution was 23.7 percent.





#### Compensation Information <sup>6</sup>

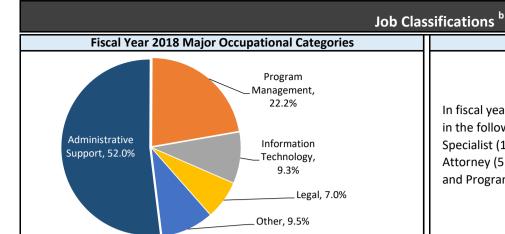
The average agency salary of \$50,680 in fiscal year 2018 represented an increase of 4.3 percent compared to the average agency salary in fiscal year 2014. In fiscal year 2018, 77.2 percent of employees were paid below the midpoint of the salary range in which they were assigned. Total agency expenditures for salary and benefits were higher compared to fiscal year 2014.



Average Salary Trends										
	F	FY 2014 FY 2015		FY 2016		FY 2017		FY 2018		
Secretary of State	\$	127,139	\$	129,682	\$	132,924	\$	132,924	\$	132,924
Agency Average	\$	48,602	\$	49,493	\$	51,269	\$	51,267	\$	50,680
Article Average	\$	54,008	\$	55,684	\$	58,689	\$	59,902	\$	61,126
Statewide Average	\$	42,116	\$	43,255	\$	45,365	\$	46,475	\$	47,506
Note: With the exception of the secretary of state, the average salary is for classified regular, full-										
time employees only.										

Number of and Total Dollars Spent on Salary Actions							
	Fiscal Year 2017			Fiscal Year 2018			
	Actions	Dollars Spent		Actions		Dollars Spent	
Promotions	9	\$	32,034	19	\$	72,965	
Merits	6	\$	14,622	12	\$	20,755	
One-Time Merits	153	\$	643,098	107	\$	446,768	
Equity Adjustments	0	\$	0	38	\$	28,798	
Reclassifications	10	\$	0	11	\$	3,255	
Totals	178	\$	689,754	187	\$	572,541	

<sup>&</sup>lt;sup>a</sup> Turnover, salary trends, and salary action information was prepared from quarterly and year-end summary information received from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System (USPS) and Standardized Payroll/Personnel Reporting System (SPRS). Unless otherwise indicated, these data are reported for classified regular, full-time and part-time employees. Salary and benefit information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Accounting System (USAS).

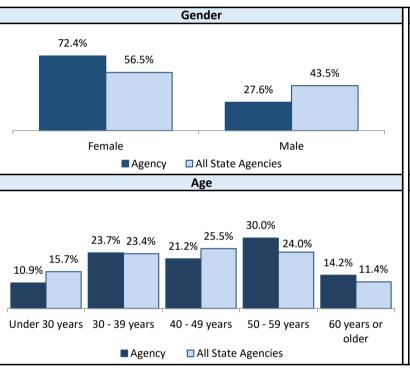


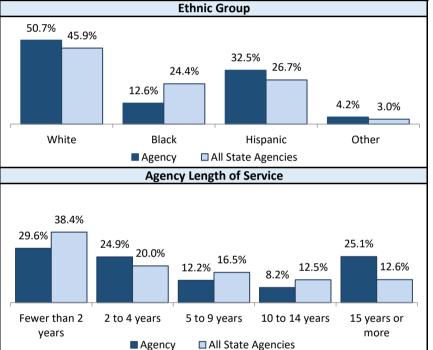
#### Agency Job Classifications

In fiscal year 2018, the majority (78.8 percent) of employees were classified in the following job titles: Administrative Assistant (41.7 percent), Program Specialist (10.1 percent), Customer Service Representative (7.7 percent), Attorney (5.4 percent), Director (5.1 percent), Accountant (4.6 percent), and Programmer (4.2 percent).

# Fiscal Year 2018 Workforce Demographics b

On average, employees at the agency were 46.2 years of age and had 8.5 years of agency length of service. Of the agency's employees, 65.4 percent were 40 years of age or older, and 54.5 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2018 and 2022, 23.8 percent of the agency's workforce will be eligible to retire (based on fiscal year 2018 data).



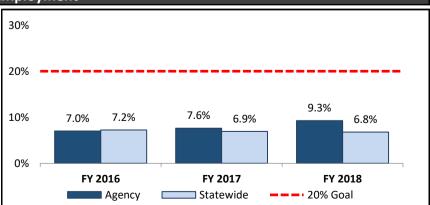


<sup>&</sup>lt;sup>b</sup> Job classification and demographic information was prepared from quarterly and year-end summary information received from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System (USPS) and Standardized Payroll/Personnel Reporting System (SPRS). Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.

#### Veteran Employment <sup>c</sup>

Effective fiscal year 2016, Texas Government Code, Section 657.004, sets for state agencies a goal of employing veterans in full-time positions equal to at least 20.0 percent of the total number of agency employees.

In fiscal year 2018, the agency's total percent of veterans employed was higher than the statewide average and had increased since fiscal year 2017.



<sup>&</sup>lt;sup>c</sup> Information on veteran employment was obtained from the Office of the Comptroller of Public Accounts. Statewide totals include state agencies and higher education institutions.

Source: State Auditor's Office 307 - Secretary of State January 2019